

Trending Forces in Higher Education

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Online Innovations in Learning

Questions to Consider

- What is the **precipitating factors** to change in higher education?
- What are the **trends** in higher education institutions?
- What role does **leadership and strategy** play in forging the path forward.

Change Model

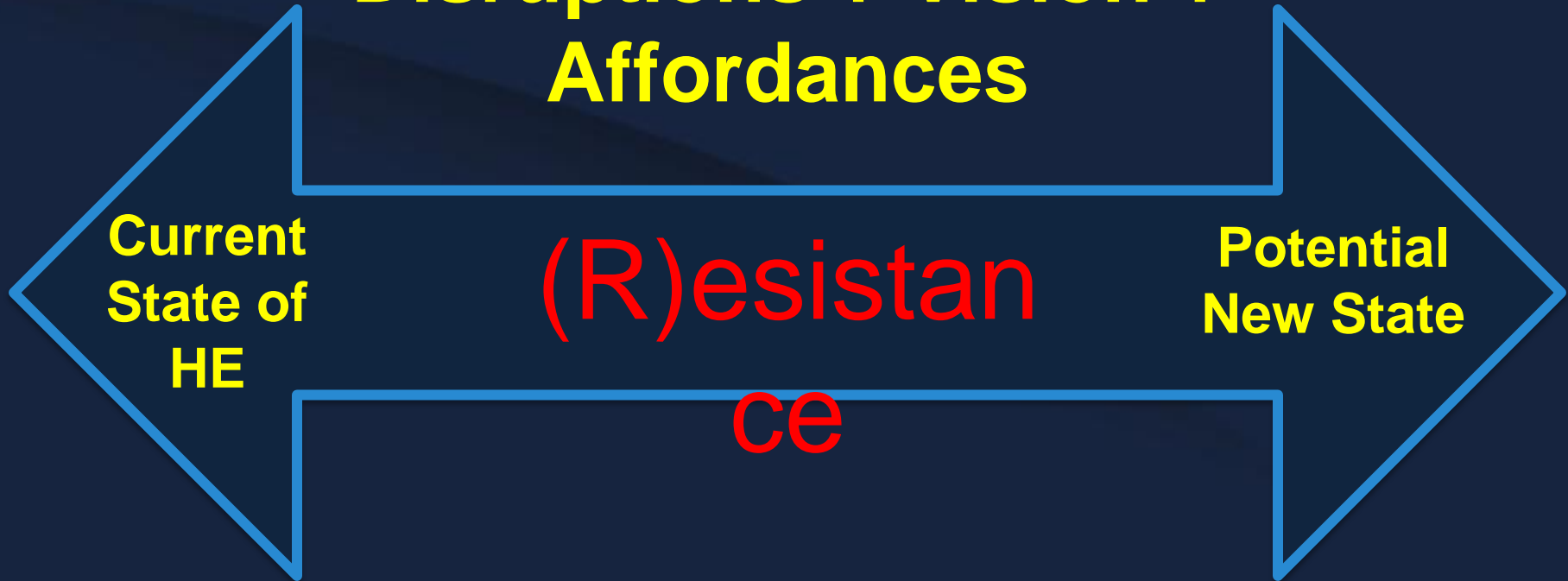
**Disruptions + Vision +
Affordances**

**Current
State of
HE**

(R)esistan

**Potential
New State**

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Disruptions: External & Internal



Workforce
Preparedne
SS

Accountability



Disruptions: Student Expectations



Interactive

Educational partner

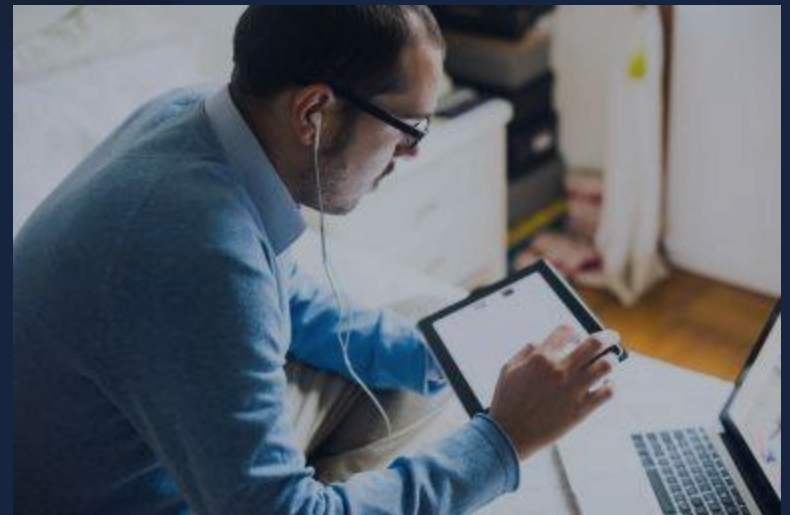
Relevant

Instant

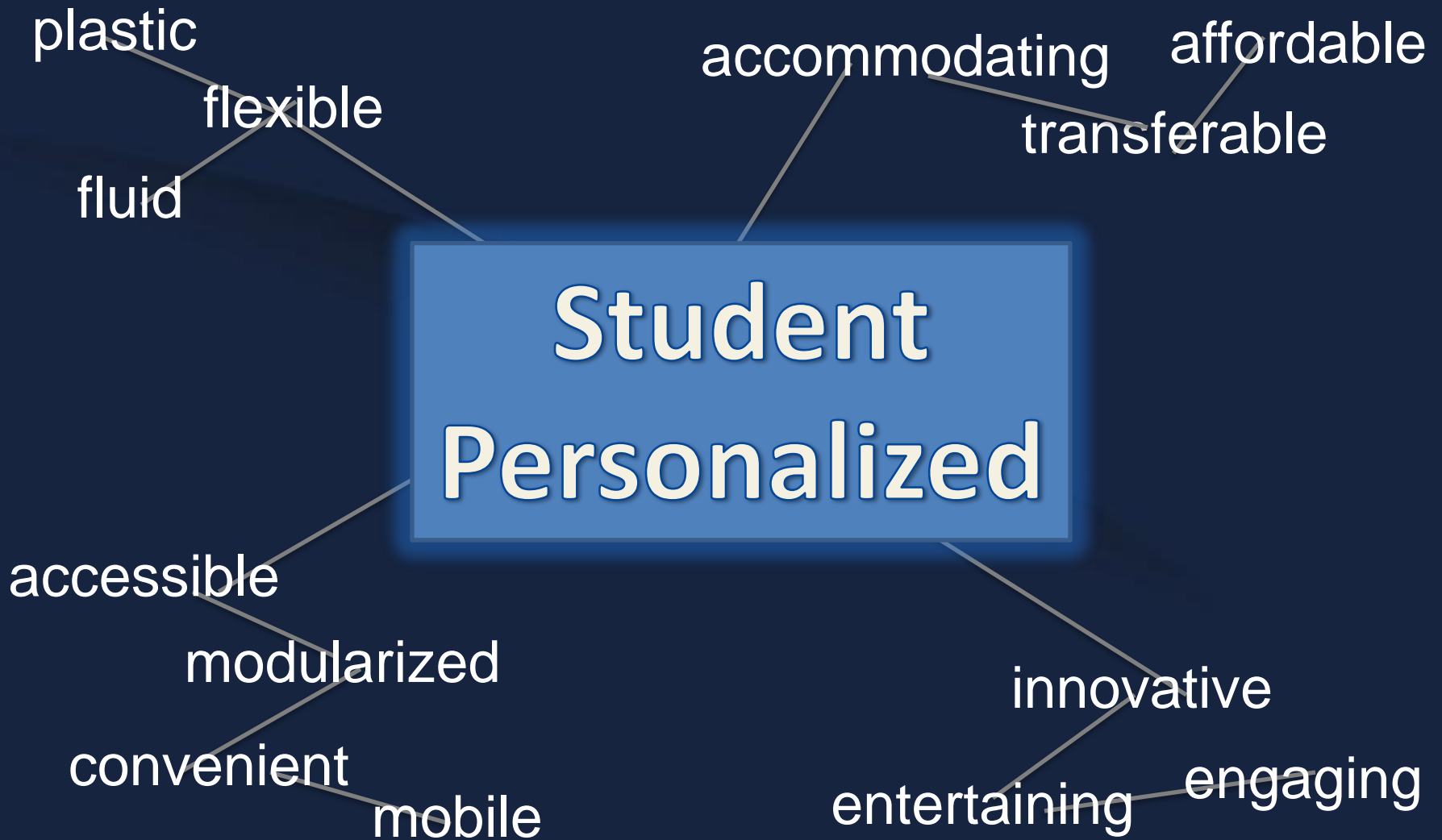
Interactive

Affordable

Anywhere



Vision of HE Future



Affordances

Microcredentialing

Curricular Optimization

Flipped
Instruction

Outsourcing Services

Crowdsourcing

Learning Analytics

Personalized Adaptive Learning

Competency-Based Education

Open Educational Resources

Massive and open courseware

Resistance

History

Systems

Financials

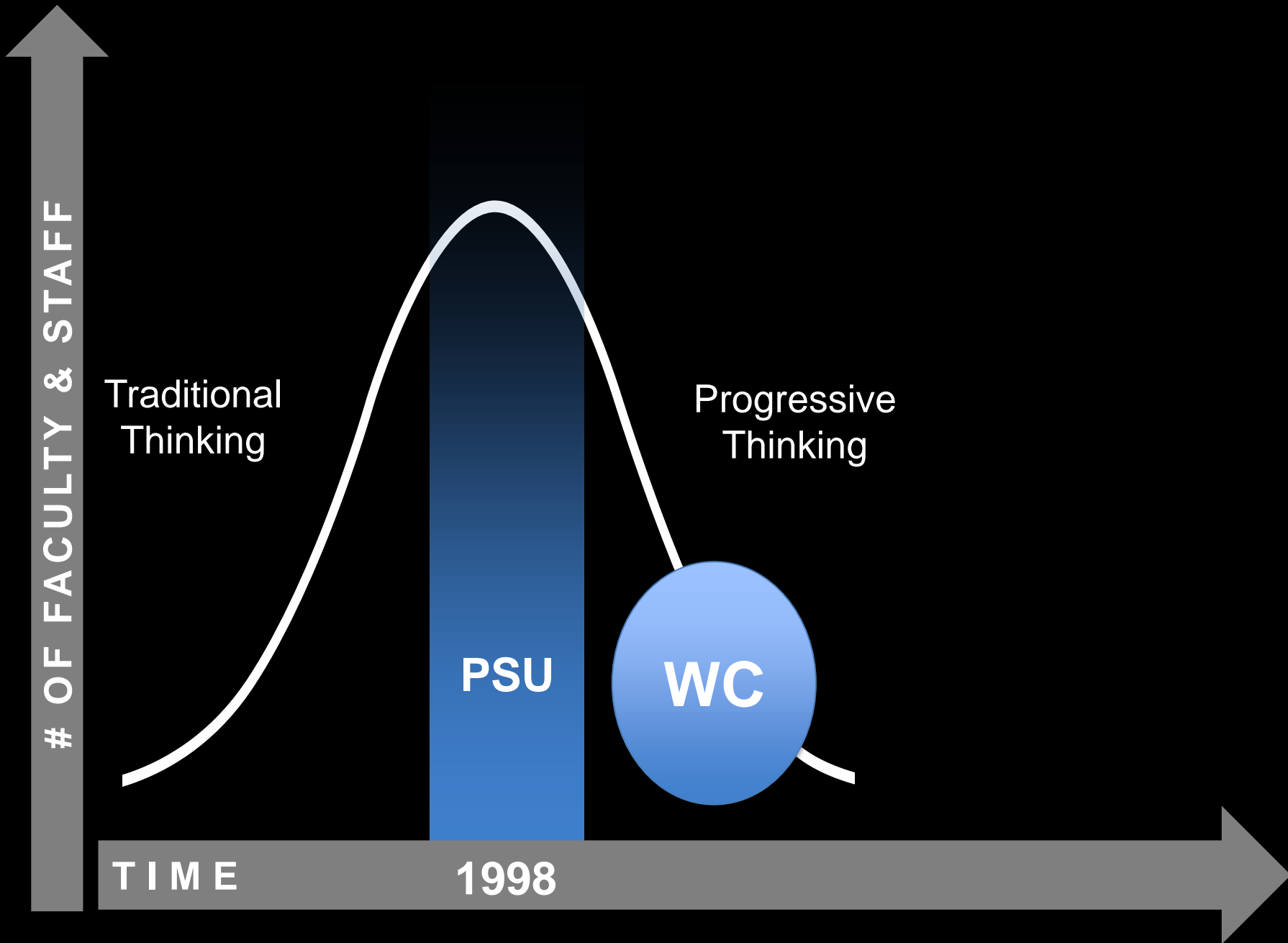


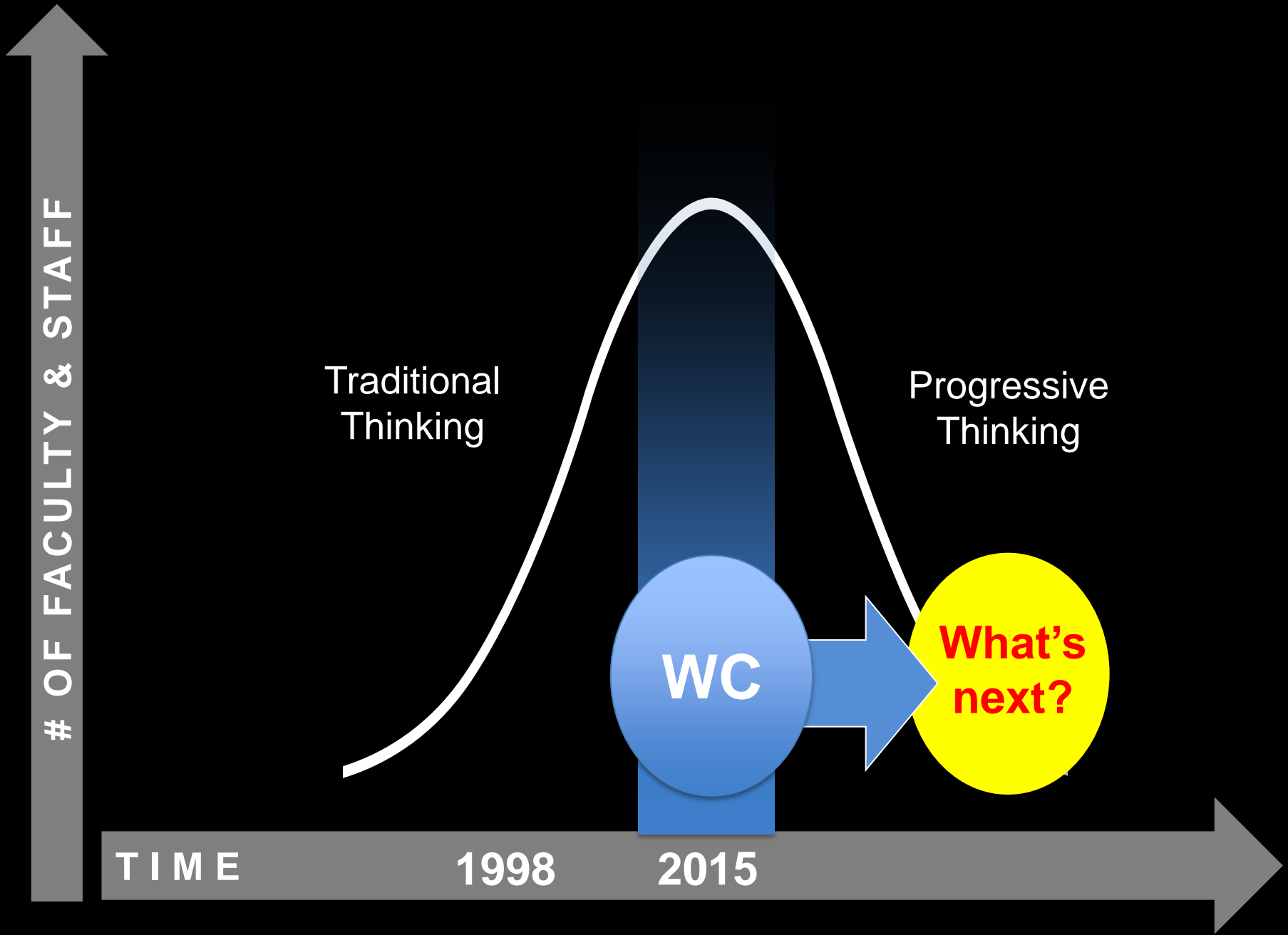
Fear of
Future

Tradition

Processes

Culture of the Academy





OF FACULTY & STAFF

Traditional Thinking

Progressive Thinking

WC

What's next?

TIME

1998

2015

Penn State Leadership Response

- **Strategic planning** includes stimulating innovation and online learning
- **Integration of innovations** (technology/pedagogy) into all modes of instruction
- **Experimentation** in trends and exploration of forces
- Revenue models from World Campus **critical to college and campus** infrastructure

Thank you

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